

# **Grand Banks Yachts Limited**

29 November 2023

### Non-Rated

BBG	GBY SP		
Market Cap	S\$55.5m		
Price (29 Nov 2023)	S\$0.305		
52-week range	S\$0.29-0.35		
Shares Outstanding	185.0m		
Free Float	55.03%		
Major Shareholder	Kok-Thay Lim Willimbury Pty Ltd Arminella Pty Ltd	28.4% 14.8% 9.8%	

Source: Company Data, Bloomberg, SAC Capital

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Source: Bloomberg, SAC Capital

### **ANALYST**

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### Expanded capacities and diversification of revenue streams

**Grand Banks Yachts** is a luxury recreational motor yachts manufacturer of brands Grand Banks, Eastbay and Palm Beach. Australian-based Palm Beach was acquired in 2014, with founder ocean racer Mark Richards appointed as CEO of Grand Banks Yachts. It manufactures out of its yard at Pasir Gudang, Johor, Malaysia and has service yards in the United States and Australia. The company was listed on the Singapore Exchange in 1987 and upgraded to Mainboard in 1993. USA constitutes 61% of total revenue in FY23, followed by Australia 27% and Europe 10%.

**1Q24 revenue stood at S\$31m** (+38.5% yoy, -17% qoq) on the back of better fulfillment of higher demand with the expansion of its manufacturing yard since Jul 2023 offset by economic weakness and seasonality. The yard is poised to increase to 700k sqft by Aug 2024, up more than 25% from the original 550k sqft. Gross profit came in at S\$10.1m (+68.9% yoy, -45% qoq) with improved operational efficiencies and refined workflows to increase man-hours to meet higher orders. GPM grew by 5.9pp yoy to 32.6%, flat from FY23 full-year margin though lower than the 35.4% for 2H23. This aligns with plans to release newer models which first requires investment into components. Net profit rose to S\$2.8m (+158% yoy, -57% qoq), with yoy growth outpacing that of GP by more than 2x underscoring substantial efforts to streamline operations and cost structures. Notably, the company has remained profitable over the past 8 years despite challenging environments. Grand Banks Yachts recorded 5 new built-to-order boat sales in 1Q24, with net order book at S\$148.8m (4Q23: S\$159.4m) reflecting faster fulfillment of orders.

Increased manufacturing capacities. The current manufacturing yard is operating at full capacity with an average of 25 boats produced per year. With the yard expanded, it is able to increase delivery to 35 boats per year. Using the GB60 costing US\$4.5m as proxy, this equates to additional revenue of US\$45m (~S\$60m) assuming full utilisation. Current revenue from construction contracts stands at ~\$94m. This proves beneficial as the company had to turn down several orders due to extended lead times. With sufficient capacities, there is potential to build on its inventory of stock boats, allowing for immediate sale. Availability of stock boats will also allow for more effective marketing efforts and outreach. Management anticipates further enhancing capacities through the streamlining of efficiencies.

**Developing more revenue streams.** Grand Banks Yachts is intending to venture deeper into the higher margin brokerage and berthing market, considering how it goes mostly to the bottom-line with minimal operating costs. The company is developing the Stuart Yard property and converting them into berths, with plans to increase up to 40. This attracts berthing revenue as it allows capacities for boat owners to visit their facilities, which in turn encourages owners looking to sell to pick Grand Bank Yachts as their choice of broker. The company offers additional 12 months warranty to boat purchasers who choose to resell their boats with them. Brokers in the US garner ~10% in commission, translating to S\$100k revenue on a S\$1m listing. Management intends for the brokerage segment to grow to a sizeable portion of revenue.

### **KEY FINANCIAL HIGHLIGHTS**

Year ended Dec (S\$'000)	FY19A	FY20A	FY21A	FY22A	FY23A
Revenue	79,568	103,234	96,061	75,177	114,171
EBIT	2,528	2,167	5,133	2,674	14,613
Net profit	1,500	1,055	4,226	4,014	10,108
Net Cash / (Debt)	(4,852)	6,172	42,196	32,811	37,831
EPS (S cents)	0.8	0.6	2.3	2.2	5.5
DPS (S cents)	0.0	0.0	0.5	0.5	1.0
Valuation					
Net margin (%)	1.9	1.0	4.4	5.3	8.9
P/E (x)	33.3	35.1	13.1	12.4	5.7
P/B (x)	0.9	0.6	0.9	0.8	0.8
Dividend Yield (%)	0.0	0.0	1.7	1.8	3.2
ROE (%)	2.7	1.9	7.2	6.5	15.2
ROA (%)	1.6	1.2	4.3	3.6	8.3

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Demand resilience to economic cycles with strong pricing power. Management emphasized their focus on catering to the higher-income demographic with lower dependence on interest-based financing. Over the past decade, it has not seen a single buyer financing their boat purchase. Demand has remained strong despite the higher interest rate environment, mainly fueled by cash-rich consumers generally indifferent to economic cycles, not least with rapid price increases of boats, in part from its production of larger boats (vs smaller powerboats).

Based on the National Marine Manufacturers Association (NMMA), sale of new recreational boats in US has been steady at 266k and 269k for 2022 and 2023 respectively, comparable to levels seen in 2016 and 2017 despite prices hikes surpassing 50%. This comes as PPI for boat building of outboards and fiberglass increased from 118.3 in Dec 2016 to 172.3 in Sep 2023, a rise of ~50%. This indicates resilience in demand for recreational boats, which is likely to persist as participation rates of outdoor recreation activities continue to rise.

According to the US Bureau of Economic Analysis, the outdoor recreation economy contributed 1.9% of gross GDP in 2021, amounting to a value of \$454bn (2017: \$427.2bn), of which 35.1% was attributed to the conventional outdoor recreation (2017: 30.6%). Boating/fishing was named as the largest conventional activity at \$27.3bn in value add (2017: \$20.9bn, CAGR: 6.9%). Stripping away the effects of the pandemic, core demand remains for luxury boats on the back of rising affluence and growth of the outdoor recreational boat market. While it is likely price hikes have peaked, better bottom-line can be achieved as cost inflation gradually subsides.

Risks. (i) Macro outlook - increased weakness to act as headwinds; (ii) Supplier risk any disruption in obtaining components and raw materials would significantly impact production timeline; (iii) Geopolitical risks - any disruptions in supply chains could impact production and lead to higher raw material costs.

Valuation. The company is currently trading at 5.6x P/E and 0.8x P/B.

**Grand Banks 60** 





Palm Beach 65



Eastbay 60





### **Income Statement**

FYE Jun (S\$'000)	FY19A	FY20A	FY21A	FY22A	FY23A
Revenue	79,568	103,234	96,061	75,177	114,171
Cost of sales	(62,635)	(84,349)	(75,394)	(55,214)	(77,386)
Gross profit (loss)	16,933	18,885	20,667	19,963	36,785
Selling and marketing expenses	(8,909)	(8,588)	(9,084)	(10,637)	(13,267)
Administrative expenses	(4,718)	(5,487)	(5,996)	(5,852)	(7,841)
Other operating expenses	(778)	(1,132)	(720)	(800)	(1,064)
Corporate restructuring costs	_	(1,511)	266	_	_
Profit from operations	2,528	2,167	5,133	2,674	14,613
Other non-operating income, net	(678)	(580)	685	505	291
Finance cost	(627)	(723)	(175)	(231)	(194)
Profit before tax	1,223	864	5,643	2,948	14,710
Tax (expense)/credit	277	191	(1,417)	1,066	(4,602)
Profit for the year	1,500	1,055	4,226	4,014	10,108
EPS					
Basic	0.81	0.57	2.29	2.17	5.47
Diluted	0.81	0.57	2.29	2.17	5.46

### **Balance Sheet**

Assets   Inventories   28,121   21,341   14,840   14,587   Contract assets   10,533   11,596   2,764   7,281   Trade and other receivables   496   990   586   8,131   Prepayments   866   775   1,250   1,177   Current tax recoverable   124   -						Balance Sheet
Inventories   28,121   21,341   14,840   14,587   Contract assets   10,533   11,596   2,764   7,281   Trade and other receivables   496   990   586   8,131   Prepayments   866   775   1,250   1,177   Current tax recoverable   124   -	FY23A	FY22A	FY21A	FY20A	FY19A	FYE Jun (S\$'000)
Contract assets 10,533 11,596 2,764 7,281   Trade and other receivables 496 990 586 8,131   Prepayments 866 775 1,250 1,177   Current tax recoverable 124 — — 1   Other investment — — 4 —   Cash and fixed deposits 8,552 10,717 45,213 36,337   Total current assets 48,692 45,419 64,657 67,514   PP&E 32,163 25,065 25,269 27,852   ROU assets — 6,726 6,875 6,195   Subsidiaries — — — —   Goodwill 6,361 — — —   Intangible assets 1,402 7,723 8,014 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 10,044						Assets
Trade and other receivables 496 990 586 8,131   Prepayments 866 775 1,250 1,177   Current tax recoverable 124 — — 1   Other investment — — 4 — —   Cash and fixed deposits 8,552 10,717 45,213 36,337   Total current assets 48,692 45,419 64,657 67,514   PP&E 32,163 25,065 25,269 27,852   ROU assets — 6,726 6,875 6,195   Subsidiaries — — — —   Goodwill 6,361 — — —   Intangible assets 1,402 7,723 8,014 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 10,044 9,705 13,613 16,380   Contract liabilities	18,204	14,587	14,840	21,341	28,121	Inventories
Prepayments 866 775 1,250 1,177   Current tax recoverable 124 — — 1   Other investment — — 4 —   Cash and fixed deposits 8,552 10,717 45,213 36,337   Total current assets 48,692 45,419 64,657 67,514   PP&E 32,163 25,065 25,269 27,852   ROU assets — 6,726 6,875 6,195   Subsidiaries — — — —   Goodwill 6,361 — — —   Intangible assets 1,402 7,723 8,014 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380   Contract liabilities	16,346	7,281	2,764	11,596	10,533	Contract assets
Current tax recoverable 124 — — 1   Other investment — — 4 —   Cash and fixed deposits 8,552 10,717 45,213 36,337   Total current assets 48,692 45,419 64,657 67,514   PP&E 32,163 25,065 25,269 27,852   ROU assets — 6,726 6,875 6,195   Subsidiaries — — — —   Goodwill 6,361 — — —   Intangible assets 1,402 7,723 8,014 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380 Contract liabilities 9,568 10,731 23,315 23,923   Provision for warranty claims Int	6,918	8,131	586	990	496	Trade and other receivables
Other investment - - 4 -   Cash and fixed deposits 8,552 10,717 45,213 36,337   Total current assets 48,692 45,419 64,657 67,514   PP&E 32,163 25,065 25,269 27,852   ROU assets - 6,726 6,875 6,195   Subsidiaries - - - - -   Goodwill 6,361 - - - -   Intangible assets 1,402 7,723 8,014 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380   Contract liabilities 9,568 10,731 23,315 23,923   Provision for warranty claims 2,469 4,310 4,235 <t< td=""><td>1,805</td><td>1,177</td><td>1,250</td><td>775</td><td>866</td><td>Prepayments</td></t<>	1,805	1,177	1,250	775	866	Prepayments
Cash and fixed deposits 8,552 10,717 45,213 36,337   Total current assets 48,692 45,419 64,657 67,514   PP&E 32,163 25,065 25,269 27,852   ROU assets — 6,726 6,875 6,195   Subsidiaries — — — — —   Goodwill 6,361 — — — — —   Intangible assets 1,402 7,723 8,014 7,475 <	_	1	_	_	124	Current tax recoverable
Total current assets 48,692 45,419 64,657 67,514   PP&E 32,163 25,065 25,269 27,852   ROU assets - 6,726 6,875 6,195   Subsidiaries - - - -   Goodwill 6,361 - - -   Intangible assets 1,402 7,723 8,014 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380   Contract liabilities 9,568 10,731 23,315 23,923   Provision for warranty claims 2,469 4,310 4,235 3,923   Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557	1,008	_	4	_	_	Other investment
PP&E 32,163 25,065 25,269 27,852   ROU assets — 6,726 6,875 6,195   Subsidiaries — — — —   Goodwill 6,361 — — —   Intangible assets 1,402 7,723 8,014 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380 10,731 23,315 23,923   Provision for warranty claims 2,469 4,310 4,235 3,923   Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities — 192 388 198   Current tax payables — 6	40,063	36,337	45,213	10,717	8,552	Cash and fixed deposits
ROU assets - 6,726 6,875 6,195   Subsidiaries - - - - -   Goodwill 6,361 - - - -   Intangible assets 1,402 7,723 8,014 7,475 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380 16,380   Contract liabilities 9,568 10,731 23,315 23,923 23,923   Provision for warranty claims 2,469 4,310 4,235 3,923 1nterest bearing loans and borrowings 8,399 1,845 1,060 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 1,216 <td>84,344</td> <td>67,514</td> <td>64,657</td> <td>45,419</td> <td>48,692</td> <td>Total current assets</td>	84,344	67,514	64,657	45,419	48,692	Total current assets
Subsidiaries - <t< td=""><td>30,549</td><td>27,852</td><td>25,269</td><td>25,065</td><td>32,163</td><td>PP&amp;E</td></t<>	30,549	27,852	25,269	25,065	32,163	PP&E
Goodwill 6,361 - <t< td=""><td>5,509</td><td>6,195</td><td>6,875</td><td>6,726</td><td>_</td><td>ROU assets</td></t<>	5,509	6,195	6,875	6,726	_	ROU assets
Intangible assets 1,402 7,723 8,014 7,475   Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380   Contract liabilities 9,568 10,731 23,315 23,923   Provision for warranty claims Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	_	_	_	_	_	Subsidiaries
Intangible assets	_	_	_	_	6,361	
Deferred tax assets 4,998 4,225 2,858 3,958   Total non-current assets 44,924 43,739 43,016 45,480   Total assets 93,616 89,158 107,673 112,994 1   Liabilities 03,616 89,158 107,673 112,994 1   Contract liabilities 0,568 10,731 23,315 23,923   Provision for warranty claims Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	6,886	7,475	8,014	7,723		Intangible assets
Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380   Contract liabilities 9,568 10,731 23,315 23,923   Provision for warranty claims Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	2,193	3,958	2,858	4,225	4,998	•
Total assets 93,616 89,158 107,673 112,994 1   Liabilities 10,044 9,705 13,613 16,380   Contract liabilities 9,568 10,731 23,315 23,923   Provision for warranty claims Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	45,137			43,739	44,924	Total non-current assets
Trade and other payables 10,044 9,705 13,613 16,380   Contract liabilities 9,568 10,731 23,315 23,923   Provision for warranty claims 2,469 4,310 4,235 3,923   Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	29,481	112,994	107,673	89,158	93,616	Total assets
Contract liabilities 9,568 10,731 23,315 23,923   Provision for warranty claims 2,469 4,310 4,235 3,923   Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301						Liabilities
Provision for warranty claims 2,469 4,310 4,235 3,923   Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	25,311	16,380	13,613	9,705	10,044	Trade and other payables
Interest bearing loans and borrowings 8,399 1,845 1,060 1,216   Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	22,546	23,923	23,315	10,731	9,568	Contract liabilities
Deferred consideration 480 514 517 557   Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	4,378	3,923	4,235	4,310	2,469	
Lease liabilities - 192 388 198   Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	525	1,216	1,060	1,845	8,399	borrowings
Current tax payables - 6 - -   Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	565	557	517	514	480	Deferred consideration
Total current liabilities 30,960 27,303 43,128 46,197   Deferred tax liabilities 422 375 358 301	210	198	388	192	-	Lease liabilities
Deferred tax liabilities 422 375 358 301	2,348	-	-	6	-	Current tax payables
	55,883	46,197	43,128	27,303	30,960	Total current liabilities
•	830					Interest bearing loans and
borrowings 5,005 2,700 1,957 2,310	1,707		,	•	•	•
Deferred consideration 2,126 1,674 1,099 580	1,898			•	2,126	
Lease liabilities – 76 259 121	40				-	
Total non-current liabilities 7,553 4,825 3,673 3,312	4,475	•		,	•	
Total liabilities 38,513 32,128 46,801 49,509	60,358	49,509	46,801	32,128	38,513	Total liabilities
Equity						
Share capital 43,045 43,136 43,136 43,136   Share-based compensation reserve 381 381 381 381	43,136 381				,	Share-based compensation
Foreign currency translation	29,707 (4,101)	,	,	,	,	Foreign currency translation
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### **Cash Flow Statement**

FYE Jun (S\$'000)	FY19A	FY20A	FY21A	FY22A	FY23A
Profit after tax	1,500	1,055	4,226	4,014	10,108
Depreciation of PP&E	3,642	4,534	4,706	4,510	4,296
Depreciation of ROU assets	_	429	512	359	364
Amortisation of intangible assets	126	120	130	127	118
Disposal of PP&E	11	2	138	-	-
PP&E written off	213	160	2	_	_
Allowance made for slow moving					
materials	321	725	(28)	482	118
Loan forgiveness			(642)		
Interest income	(23)	(20)	(19)	(41)	(549)
Interest expense	627	780	219	231	194
Provision for warranty claims	3,488	3,188	-	-	-
Equity-settled share based					
expense	11	-	-	_	_
Tax expense/(credit)	(277)	(191)	1,417	(1,066)	4,602
Unrealised foreign exchange loss	(364)	(132)	(368)	138	(400)
Change in working capital	(7,642)	9,729	31,377	(9,695)	(3,592)
Income tax paid	(195)	41	(123)	(36)	(97)
Warranty claims paid	(3,007)	(2,338)			
Operating cash flow	(1,569)	18,082	41,547	(977)	15,162
Interest received	23	20	19	41	498
Placement of LT deposits	_	_	_	_	(4,541)
Purchase of other investment	_	_	_	_	(1,014)
Proceeds from disposal of PP&E	_	8	47	_	
Purchase of PP&E	(7,684)	(3.997)	(4.813)	(7,186)	(6,806)
Investing cash flow	(7,661)	(3,969)	(4,747)	(7,145)	(11,863)
Interest paid	(573)	(727)	(204)	(231)	(194)
Interest paid on ROU assets	-	(45)	(15)	_	-
Dividend paid	(920)	_	_	(923)	(923)
Proceeds from issue of shares	_	91	_	()	()
Repayment of lease liabilities	_	(339)	(301)	(148)	(203)
Repayment of deferred		(/	( /	( -/	(/
consideration	(460)	(494)	(501)	(521)	(552)
Repayment of interest bearing	` ,	, ,	, ,	, ,	, ,
loans and borrowings	(3,376)	(15,651)	(1,604)	(4,378)	(1,178)
Proceeds from interest bearing	,	. , ,	,	,	· · · · · · · · · · · · · · · · · · ·
loans and borrowings	14,484	4,989	192	4,852	_
Financing cash flow	9,155	(12,176)	(2,433)	(1,349)	(3,050)
Net change in cash &					
equivalents	(75)	1,937	34,367	(9,471)	249

## Ratios

FYE Jun	FY19A	FY20A	FY21A	FY22A	FY23A
Profitability (%)					
Gross margin	21.3	18.3	21.5	26.6	32.2
EBIT margin	3.2	2.1	5.3	3.6	12.8
Net profit margin	1.9	1.0	4.4	5.3	8.9
Liquidity (x)					
Current ratio	1.6	1.7	1.5	1.5	1.5
Interest coverage ratio	4.0	3.0	29.3	11.6	75.3
Net debt (cash) to equity (%)	8.8	-10.8	-69.3	-51.7	-54.7
Valuation (x)					
P/E	33.3	35.1	13.1	12.4	5.7
P/B	0.9	0.6	0.9	8.0	8.0
Cash Conversion Cycle (CCC)					
Trade receivable days	2.3	2.6	3.0	21.2	24.1
Inventory days	58.5	42.7	56.4	99.1	98.3
Trade payable days	163.9	107.0	87.6	97.3	77.3
CCC days	107.6	66.9	34.1	19.3	3.1

n.m.: not meaningful

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