

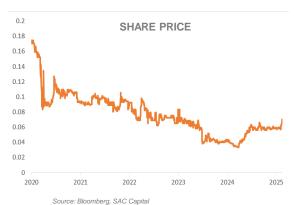
ISOTeam Ltd

14 Feb 2025

BUY (Maintained)

BBG	ISO SP	
Market Cap	S\$49.5m	
Price (14 Feb 2025)	S\$0.070	
52-week range	S\$0.033-0.071	
Target Price	S\$0.091	
Previous Price	S\$0.084	
Shares Outstanding	707.2m	
Free Float	69.1%	
Major Shareholder	ADD Investment Holding Pte Ltd	19.9%
	Taisei Oncho Co Ltd	8.8%

Source: Company Data, Bloomberg, SAC Capital



ANALYST

Daniel Ng

+65 9382 9657

dng@saccapital.com.sg

Matthias Chan

+65 9687 9957

mchan@saccapital.com.sg

1H2025: Riding the Infrastructure Boom

1H2025 results. 1H2025 results fell short of our expectations due to delays in some public sector contract awards, impacting near-term revenue recognition. Given these delays are likely to persist in the near term, we have revised our net income forecast for FY2025 and FY2026 downward by 15.8% and 23.2% respectively, reflecting a more measured pace of project execution. Nonetheless, strong government-driven infrastructure spending amid a volatile geopolitical backdrop favours ISOTeam's medium-term prospects.

In 1H2025, ISOTeam recorded revenue of S\$65.4m, reflecting a 4.2% yoy growth, largely driven by a 61.6% increase in the A&A segment which was partially offset by declines in the R&R and C&P segments by 28.5% and 2.0% respectively. Gross profit rose 18.4% yoy to S\$9.9m in 1H2025, with gross margins improving to 15.1% from 13.3% in 1H2024. Net profit grew 80.0% yoy to S\$2.3m, supported by operational improvements and cost efficiencies. The company remains financially stable, with a cash balance of \$9.9m and net gearing of 54.5%.

Investment Thesis. ISOTeam is a prominent player in the estate upgrading and building maintenance industry, with a strong record in government backed projects. With an order book standing at S\$188.7m, ISOTeam has secured revenue visibility until FY2029. Additionally, ISOTeam's push into Al-driven automation for façade maintenance and painting is anticipated to improve margins and operational efficiency.

Strong Industry Tailwinds The construction and maintenance sector in Singapore is poised for sustained growth, driven by government-led infrastructure initiatives and urban renewal projects. The Building Construction Authority projects S\$47b to S\$53b in construction contracts for 2025, supported by major developments such as public housing upgrades, including the Home Improvement Programme (HIP) and Green Town Programmed targeting sustainability enhancements, expansion of transport infrastructure, commercial and mixed-use property developments.

Risks. ISOTeam faces cost inflation pressures from labor and material expenses. However, its adoption of automation technologies and procurement strategies should mitigate some of these risks. Execution risks remain for large-scale projects, but ISOTeam's proven track record in delivering government contracts should help navigate such challenges. Competitive pressures in tender pricing could limit margin expansion, but increasingly tenders are being awarded not based on lowest price but those with good track records such as ISOTeam.

Maintain BUY at revised TP of \$\$0.091. This is derived based on ISOTeam's forward EPS against the average PER of 8.0x of its peers. Despite the downward revisions in net profit estimates, the valuation multiples of comparable companies have expanded from 5.5x to 8.0x, driving our TP higher to \$\$0.091. This represents a 30.0% upside from current levels.

KEY FINANCIAL HIGHLIGHTS

KET TIMANOIAE HIGHEIGHTO					
Year ended Jun (S\$'m)	FY23	FY24	FY25E	FY26E	FY27E
Revenue	110.4	130.2	135.0	151.2	169.3
EBIT	2.6	9.2	8.4	11.4	14.0
Net profit	1.1	6.6	7.2	8.8	11.3
EPS (S\$ cents)	0.3	0.95	1.01	1.25	1.59
EPS growth	n.a.	237.5%	7.0%	23.6%	27.5%
Dividend per share (S\$ cents)	-	0.08	0.30	0.37	0.48
Net cash / (debt)	(41.8)	(27.1)	(22.4)	(14.7)	(4.7)
Valuation					
Gross profit margin (%)	10.0%	15.5%	16.5%	18.0%	19.0%
Net profit margin (%)	1.0%	5.1%	5.3%	5.8%	6.7%
EV/EBITDA (x)	14.6	6.1	6.5	4.5	3.1
P/E (x)	25.0	7.4	6.9	5.6	4.4
P/B (x)	0.9	1.1	1.0	0.9	0.8
Dividend yield (%)	-	1%	4%	5%	7% ¹



$\mathbf{n} \mathbf{c} \mathbf{c}$	mo Si	-	n	ODI
шьы	me Si	Lai	CIII	CIII

FYE Jun (S\$'m)	FY23	FY24	FY25E	FY26E	FY27E
Revenue	110.4	130.2	135.0	148.5	169.9
Cost of sales	(99.3)	(110.0)	(112.7)	(121.8)	(137.6)
Gross profit	11.1	20.2	22.3	26.7	32.3
Other income	4.6	5.7	3.5	3.8	4.4
Marketing and Distribution					
expenses	(0.8)	(0.7)	(1.2)	(1.3)	(1.5)
General and Administrative					
expenses	(11.3)	(13.2)	(15.4)	(16.9)	(19.3)
Finance costs	(2.3)	(2.5)	(1.1)	(8.0)	(0.5)
Impairment loss on receivables					
and contract assets	(0.6)	(1.7)	(0.7)	(8.0)	(0.9)
Other operating expenses	(0.2)	(0.5)	0.0	(0.3)	(8.0)
Share of results of associate	-	-	-	-	-
Profit before tax	0.5	7.3	7.4	10.4	13.6
Tax Credit / (Loss)	0.7	(0.7)	(0.5)	(1.2)	(2.5)
Net income	1.1	6.6	7.2	9.7	11.3

Balance Sheet

Balance Sneet					
FYE Jun (S\$'m)	FY23	FY24	FY25E	FY26E	FY27E
Property, plant and equipment	21.5	20.0	18.5	16.9	15.1
Goodwill	1.7	1.7	1.7	1.7	1.7
Intangible assets	0.2	0.1	0.1	0.1	0.1
Other investments	3.5	4.7	4.7	4.7	4.7
Investment in associate	_	-	-	-	-
Deferred tax assets	1.1	0.8	0.8	0.8	8.0
Total non-current assets	28.0	27.3	25.8	24.2	22.4
Contract assets	36.1	42.2	41.5	40.8	39.9
Asset held for sale	_	-	-	-	-
Inventories	0.2	_	0.3	0.3	0.3
Trade and other receivables	29.9	27.9	33.7	37.1	42.4
Cash and bank balances	6.8	10.9	8.4	9.3	11.5
Tax recoverable	0.1	0.0	0.0	0.0	0.0
Total current assets	73.0	81.0	83.9	87.4	94.1
T . (1.1	404.0	400.0	400.7	444.6	446 5
Total assets	101.0	108.3	109.7	111.6	116.5
Alexander Deletities					
Non-current liabilities	40.5			0.4	- 4
Borrowings	13.5	10.1	9.1	8.1	7.1
Deferred tax liabilities	0.1	0.1	0.1	0.1	0.1
Lease liabilities	3.3	2.6	2.6	2.1	1.9
Total non-current liabilities	17.0	12.8	11.8	10.3	9.1
Contract liabilities	2.3	1.6	1.6	1.6	1.6
Trade and other payables	24.3	25.4	27.4	29.6	33.5
Borrowings	30.6	24.1	18.1	12.0	6.0
Lease liabilities	1.2	1.2	1.0	0.8	0.6
Provision for taxation	0.0	0.3	0.3	0.3	0.3
Total current liabilities	58.4	52.7	48.4	44.4	42.0
Total liabilities	75.3	65.4	60.2	54.7	51.1
Net assets	25.7	42.9	49.5	57.0	65.4
Share capital	43.7	54.3	54.3	54.3	54.3
Treasury shares	(0.2)	(0.2)	(0.2)	(0.2)	(0.2)
•		. ,		, ,	. ,
Accumulated (losses)/profits	(10.6)	(4.0)	2.5	10.1	18.5
Foreign currency translation	, ,	` '			
reserve	0.0	0.0	0.0	0.0	0.0
Merger reserve	(7.3)	(7.3)	(7.3)	(7.3)	(7.3)
9	0.0	0.1	0.1	0.1	0.1
Other reserves	0.0	0.1	0.1	0.1	0.1
Equity attributable to equity	25.0	42.0	40 5	F7.0	CF 4
holders of the Company	25.8	42.9	49.5	57.0	65.4
Non-controlling interests	(0.1)	(0.0)	(0.0)	(0.0)	(0.0)
Total equity	25.7	42.9	49.5	57.0	65.4

Cash Flow Statement

Cash Flow Statement					
FYE Jun (S\$'m)	FY23	FY24	FY25E	FY26E	FY27E
Cash flows from operating activities					
Profit/(loss) before tax	0.5	7.3	7.4	10.4	13.6
Adjustments for:					
Amortisation and Depreciation	3.7	3.2	2.7	3.0	3.4
Gains and Losses on Disposal	(2.5)	(3.3)	0.0	0.0	0.0
Impairments and Write-offs	0.7	1.9	0.7	0.8	0.9
Interest income	(0.1)	(0.3)	(0.1)	(0.1)	(0.1)
Interest expense	2.2	2.2	1.1	0.8	0.5
Investments and Equity	0.1	0.3	0.0	0.0	0.0
Other adjustments	0.0	(1.2)	1.4	(2.2)	(1.7)
Operating profit/loss	4.7	10.1	13.3	12.6	16.6
Changes in working capital	(14.8)	(4.1)	(3.4)	(0.4)	(0.7)
Cash used in operations	(10.1)	6.0	9.9	12.2	15.9
Interest received	0.1	0.3	0.1	0.1	0.1
Tax paid	(0.0)	(0.0)	(0.3)	(0.8)	(2.3)
Net cash used in operating activities	(10.0)	6.2	9.7	11.6	13.7
Cash flows from investing activities					
Additions to intangible assets	(0.1)	(0.0)	0.0	0.0	0.0
Purchases of property, plant and equipment	(1.1)	(1.0)	(1.2)	(1.4)	(1.6)
Proceeds from disposal of investment	` '	. ,	. ,		. ,
property	0.0	0.0	0.0	0.0	0.0
Proceeds from disposal of property, plant					
and equipment and asset held for sale	0.1	0.1	0.0	0.0	0.0
Proceeds from disposal of other investments	0.0	0.0	0.0	0.0	0.0
•	0.0	0.0	0.0	0.0	0.0
Proceeds from disposal of associates Net cash inflow from disposal and	0.0	0.0	0.0	0.0	0.0
derecognition of subsidiaries	0.0	(0.0)	0.0	0.0	0.0
Net cash outflow for acquisition of a	0.0	(0.0)	0.0	0.0	0.0
subsidiary	0.0	0.0	0.0	0.0	0.0
Net cash generated from investing activities	(1.1)	(0.9)	(1.2)	(1.4)	(1.6)
ivet cash generated nom investing activities	(1.1)	(0.5)	(1.2)	(1.4)	(1.0)
Cash flows from financing activities					
Proceeds from issue of share capital	0.0	10.4	0.0	0.0	0.0
Transaction costs related to issue of share	0.0	10.4	0.0	0.0	0.0
capital	0.0	(0.1)	0.0	0.0	0.0
(Placement)/withdrawal of fixed deposits	0.0	(0.1)	0.0	0.0	0.0
pledged to bank	(2.5)	1.0	0.0	0.0	0.0
Drawdown of borrowings	43.7	49.7	0.0	0.0	0.0
Repayment of borrowings	(41.1)		(7.0)	(7.0)	(7.0)
Repayment of lease liabilities	(1.3)	(1.4)	(0.2)	(0.2)	(0.2)
Purchase of treasury shares	0.0	0.0	0.0	0.0	0.0
Due to directors (non-trade)	0.1	(0.2)	0.0	0.0	0.0
Interest paid	(2.1)	(2.2)	0.1	0.1	0.1
Dividends paid to equity owners	0.0	0.0	(0.6)	(2.1)	(2.9)
Net cash used in financing activities	(3.2)	0.5	(7.7)	(9.3)	(10.0)
Net (decrease)/increase in cash and cash					
equivalents	(14.3)	5.8	0.8	0.9	2.2
Cash and cash equivalents at beginning of			_		
financial year	16.1	1.8	7.6	8.4	9.3
Cash and cash equivalents at end of					
financial year	1.8	7.6	8.4	9.3	11.5



DISCLAIMERS AND DISCLOSURES

This report has been prepared and distributed by SAC Capital Private Limited ("SAC Capital") which is a holder of a capital markets services licence and an exempt financial adviser in Singapore.

This report has been prepared for the purpose of general circulation, we have not had regard to the specific investment objectives, financial situation, tax position or unique needs and constraints of any individual person or any specific group of persons and does not purport to be comprehensive or contain all necessary information which a prospective investor may require in arriving at an investment decision. Any prospective purchaser should make his own investigation of the securities and all information provided. Advice should be sought from a financial adviser regarding suitability, taking into account the specific investment objectives, financial situation or particular needs of the person in receipt of the recommendation, before a commitment to purchase is entered into.

This report does not constitute or form part of any offer or solicitation of any offer to buy or sell any securities. This report is confidential and the information in this report shall not be copied or reproduced in part or in whole, and save for the recipient of this report, shall not be disclosed to any other person without the prior written consent of SAC Capital. The distribution of this report outside the jurisdiction of Singapore is also strictly prohibited.

Whereas SAC Capital has not independently verified all the information set out in this report, all reasonable care and effort has been taken to ensure that the facts stated herein are accurate, this report might contain certain forward looking statements and forward looking financial information which are based on certain assumptions and involve known and unknown risks, uncertainties and other factors which may cause the actual results or performance of the subject company to be materially different from those expressed herein. Predictions, projections or forecasts of the economy or market trends are not indicative of the future performance of the subject company. The inclusion of such statements and information should not be regarded as a representation, warranty or prediction with respect to the accuracy of the underlying assumptions of the subject company or that the forecast results will or are likely to be achieved.

Our opinion and facts set out in this report are based on the market, economic, industry and other applicable conditions prevailing as at the date of the preparation of this report. Such conditions may change significantly over a relatively short period of time and we assume no responsibility to update, revise or reaffirm our opinion in light of any development subsequent to the publication of this report, that may or may not have affected our opinion contained herein.

This report contains forward-looking statement which are based on assumptions or forecasts and are subject to uncertainties which may result in the actual result or performance to be materially different from the opinion or facts set out herein. Caution should be exercised in placing undue reliance on such statements. such assumptions or forecasts may change over a relatively short period of time and we assume no responsibility to update, revise or reaffirm our opinion in light of any development subsequent to the publication of this report.

No representation or warranty, expressed or implied, is made and no responsibility is accepted by the company, SAC Capital, or any of their affiliates, advisers or representatives as to the fairness, accuracy, completeness or adequacy of such information or facts, in this report or any other written or oral information made available to any interested party or its advisers and any liability therefore is hereby expressly disclaimed.

SAC Capital and its associates, directors, and/or employees may have positions in the securities covered in the report and may also perform or seek to perform other corporate finance and/or capital markets related services for the company whose securities are covered in the report. SAC Capital and its related companies may from time to time perform advisory services or solicit such advisory services from the entity mentioned in this report ("Other Services"). This report is therefore classified as a non-independent report. However, the research professionals involved in the preparation of this report are independent of those possible or actual business relationships as they have not and will not participate in the solicitation or provision of such business.

As at the date of this report, SAC Capital does not have proprietary positions or interests in the subject company, except for:

Party	Quantum of position
Nil	Nil

For services rendered in the production and distribution of this research report, SAC Capital will receive monetary compensation payable by the subject company. The quantum of which was pre-determined prior to the writing and publication of the report and is not dependent on or affected by the recommendation made herein. The future performance of the security will not have a bearing on compensation payable for the purpose of the production of this report.



As at the date of this report, none of the analysts who covered the securities in this report have any proprietary position or material interest in the subject companies covered here in, except for:

Analyst name	Quantum of position
Nil	Nil

ANALYST CERTIFICATION/REGULATION AC

As noted above, research analyst(s) of SAC Capital who produced this report hereby certify that

- (i) The views expressed in this report accurately reflect his/her personal views about the subject corporation(s);
- (ii) The report was produced independently by him/her;
- (iii) He/she does not on behalf of SAC Capital or any other person carry out Other Services involving any of the subject corporation(s) or securities referred to in this report; and
- (iv) He/she has not received and will not receive any compensation directly or indirectly related to the recommendations or views expressed in this report or to any sales, trading, dealing or corporate finance advisory services or transaction in respect of the securities in this report. He/she has not and will not receive any compensation directly or indirectly linked to the performance of the securities of the subject corporation(s) from the time of the publication of this report either.